

TAB A

The following factors must be considered and will influence the development of a method for making the decisions about what will be produced:

1. The interests of the United States in the fields for which we have been assigned research responsibility. In other words, what difference does it make to the United States, if the Soviets produce 50 or 500 boxcars per month? What are the questions that our research must answer?

2. The world situation. Priorities will be influenced by the current analysis of the world situation and its likely development within the foreseeable future.

3. The nature of the specific question. It will be possible to answer some questions easily. Others will require extended research and may involve the use of elaborate techniques for the development of data. The feasibility of arriving at a meaningful and timely answer may indicate whether or not a project should be attempted at all.

4. The research resources available. The number, organization, and quality of the people available in the Office of Research and Reports, in other governmental agencies, or in external organizations will influence the assignment of a given project. If resources are fully employed, it may not be possible to satisfy all Office of Research and Reports customers.

5. The commitments of the Central Intelligence Agency. Agency commitments to support specific customers must be met, but those commitments must also be evaluated and modified in the light of the preceding factors.

6. Unforeseen developments. No system for production control can afford to be so rigid that it cannot meet unforeseen changes in the factors on which a decision to produce or not to produce a given project was based.

The Staff will be prepared to submit recommendations for a system for the determination and allocation of research projects that will provide for consideration of the above factors.

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TABS B.C.D